

Town of Espanola

2024 Budget vs actual with 2023 comparison - Operating without AMORTIZATION

By department Net (Revenues less expenses)

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
1 0200 - General Government							
2 3 Revenue							
3 Sch10 - Government Transfers	-2,531,881	-2,536,281	-869,500	-2,536,281	0.00%	0	
4 Sch10 - Investment Income	-501,195	-375,000	-97,919	-434,474	15.86%	-59,474	Interest income forecasted to be greater than anticipated.
5 Sch10 - Licences and permits	-4,650	-4,650	0	-4,650	0.00%	0	
6 Sch10 - Penalties and Interest on Taxes	-130,801	-130,000	-53,477	-128,345	-1.27%	1,655	
7 Sch10 - Rents, Concessions and franchises	-12,593	-12,600	-13,704	-13,704	8.76%	-1,104	
8 Sch12 - User Fees and Service Charges	-2,512	-1,500	-934	-1,868	24.53%	-368	
9 Sch26 - Taxation	-55,155	-51,710	-2,411	-51,711	0.00%	-1	
10 School board Liability	-8,561	0	-1,354	0	#DIV/0!	0	
11 3 Revenue Total	-3,247,348	-3,111,741	-1,039,299	-3,171,033	1.91%	-59,292	
12 4 Expense							
13 Sch40 - Contracted Services	78,254	81,690	40,458	80,916	-0.95%	-774	
14 Sch40 - Rents and Financial Expenses	31,147	30,000	-1,613	34,043	13.48%	4,043	
15 Transfer to Reserve	160,822	0	0	0	#DIV/0!	0	
16 School board Liability	14,613	0	677	0	#DIV/0!	0	
17 4 Expense Total	284,836	111,690	39,522	114,959	2.93%	3,269	
18 0200 - General Government Total	-2,962,512	-3,000,051	-999,777	-3,056,074	1.87%	-56,023	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
19 0240 - Council							
20 3 Revenue							
21 Sch40 - Rents and Financial Expenses	300	0	0	0	#DIV/0!	0	
22 Transfer From Reserves	-28,287	0	0	0	#DIV/0!	0	
23 3 Revenue Total	-27,987	0	0	0	#DIV/0!	0	
24 4 Expense							
25 Sch40 - Contracted Services	61,339	53,750	17,964	28,877	-46.28%	-24,873	
26 Sch40 - External Transfers	3,380	4,000	3,763	4,000	0.00%	0	
27 Sch40 - Materials	13,211	15,500	6,995	17,490	12.84%	1,990	
28 Sch40 - Salaries, Wages and Employee Benefits	148,017	150,154	72,151	148,892	-0.84%	-1,262	
29 Transfer to Reserve	12,000	15,000	0	15,000	0.00%	0	
30 4 Expense Total	237,947	238,404	100,873	214,259	-10.13%	-24,145	
31 0240 - Council Total	209,960	238,404	100,873	214,259	-10.13%	-24,145	
32 0250 - Administration							
33 3 Revenue							
34 Sch10 - Gain Loss on sale of land and TCA	-2,020	0	0	0	#DIV/0!	0	
35 Sch10 - Rents, Concessions and franchises	-29,038	-30,000	-11,519	-29,038	-3.21%	962	
36 Sch12 - User Fees and Service Charges	-78,613	-80,100	-11,979	-76,758	-4.17%	3,342	
37 Transfer From Reserves	-60,000	0	0	0	#DIV/0!	0	
38 3 Revenue Total	-169,671	-110,100	-23,498	-105,796	-3.91%	4,304	
39 4 Expense							
40 Sch40 - Contracted Services	506,319	508,505	344,921	493,722	-2.91%	-14,783	
41 Sch40 - Materials	50,329	52,800	26,563	52,327	-0.90%	-473	
42 Sch40 - Rents and Financial Expenses	12,545	14,100	8,799	14,934	5.91%	834	
43 Sch40 - Salaries, Wages and Employee Benefits	866,592	905,300	436,901	907,410	0.23%	2,110	
44 4 Expense Total	1,435,785	1,480,705	817,184	1,468,393	-0.83%	-12,312	
45 0250 - Administration Total	1,266,114	1,370,605	793,686	1,362,597	-0.58%	-8,008	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
46 0261 - Net Levy							
47 3 Revenue							
48 Sch10 - Donations	-112,291	-83,729	-83,729	-83,729	0.00%	0	
49 Sch26 - Taxation	-8,043,615	-8,514,800	-8,554,397	-8,554,397	0.47%	-39,597	
50 School board Liability	-1,010,130	0	-1,018,819	0	#DIV/0!	0	
51 3 Revenue Total	-9,166,036	-8,598,529	-9,656,945	-8,638,126	0.46%	-39,597	
52 4 Expense							
53 Sch40 - Rents and Financial Expenses	0	0	244,000	244,000	#DIV/0!	244,000	Allowance for filled Request for Reconsideration.
54 School board Liability	1,009,957	0	529,206	0	#DIV/0!	0	
55 4 Expense Total	1,009,957	0	773,206	244,000	#DIV/0!	244,000	
56 0261 - Net Levy Total	-8,156,079	-8,598,529	-8,883,739	-8,394,126	-2.38%	204,403	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
57 0410 - Fire							
58 3 Revenue							
59 Sch10 - Gain Loss on sale of land and TCA	-3,500	0	0	0	#DIV/0!	0	
60 Sch12 - User Fees and Service Charges	-50,912	-12,132	-7,966	-15,932	31.32%	-3,800	
61 3 Revenue Total	-54,412	-12,132	-7,966	-15,932	31.32%	-3,800	
62 4 Expense							
63 Sch40 - Contracted Services	94,713	121,080	45,403	98,617	-18.55%	-22,463	
64 Sch40 - Materials	82,200	81,637	30,894	47,779	-41.47%	-33,858	
65 Sch40 - Salaries, Wages and Employee Benefits	286,542	305,588	153,143	322,878	5.66%	17,290	
66 4 Expense Total	463,455	508,305	229,440	469,275	-7.68%	-39,030	
67 0410 - Fire Total	409,043	496,173	221,474	453,343	-8.63%	-42,830	
68 0420 - Police							
69 3 Revenue							
70 Sch12 - Ontario Conditional Grants	-120,060	-93,682	-31,897	-48,356	-48.38%	45,326	
71 Sch12 - User Fees and Service Charges	-13,152	-12,000	-2,365	-4,730	-60.58%	7,270	
72 Transfer From Reserves	0	0	0	0	#DIV/0!	0	
73 3 Revenue Total	-133,212	-105,682	-34,262	-53,086	-49.77%	52,596	
74 4 Expense							
75 Sch40 - Contracted Services	1,453,544	1,383,894	575,361	1,332,247	-3.73%	-51,647	
76 Sch40 - Materials	47,361	35,500	5,144	14,359	-59.55%	-21,141	
77 Sch40 - Salaries, Wages and Employee Benefits	4,931	10,500	3,523	7,317	-30.31%	-3,183	
78 4 Expense Total	1,505,836	1,429,894	584,028	1,353,923	-5.31%	-75,971	
79 0420 - Police Total	1,372,624	1,324,212	549,766	1,300,837	-1.77%	-23,375	
80 0440 - Protective ins & control							
81 3 Revenue							
82 Sch10 - Other fines	-255	-800	-70	-140	-82.50%	660	
83 3 Revenue Total	-255	-800	-70	-140	-82.50%	660	
84 4 Expense							
85 Sch40 - Contracted Services	91,588	103,648	51,454	105,233	1.53%	1,585	
86 Sch40 - Materials	1,200	6,822	488	976	-85.69%	-5,846	
87 Sch40 - Salaries, Wages and Employee Benefits	2,227	5,400	1,144	2,376	-56.00%	-3,024	
88 Transfer to Reserve	2,750	2,750	0	2,750	0.00%	0	
89 4 Expense Total	97,765	118,620	53,086	111,335	-6.14%	-7,285	
90 0440 - Protective ins & control Total	97,510	117,820	53,016	111,195	-5.62%	-6,625	

			Forecast to 2024 Actuals end of year to June 30/24 (2024)			% Change Forecast over budget	\$Change budget to forecast	Comments
Row Labels	2023 Actuals	2024 Budget						
91	0445 - Protective ins & control - BD							Higher than anticipated Building Permit revenues due to high volume of development
92	3 Revenue							
93	Sch10 - Licences and permits	-62	0	0	0	#DIV/0!	0	
94	Sch12 - User Fees and Service Charges	-153,904	-185,600	-205,857	-277,939	49.75%	-92,339	
95	Transfer From Reserves	-79,344	-37,935	0	0	-100.00%	37,935	
96	3 Revenue Total	-233,310	-223,535	-205,857	-277,939	24.34%	-54,404	
97	4 Expense							
98	Sch40 - Contracted Services	20,376	27,700	5,763	11,232	-59.45%	-16,468	
99	Sch40 - Materials	4,868	6,750	778	1,556	-76.95%	-5,194	
100	Sch40 - Salaries, Wages and Employee Benefits	239,817	233,000	120,805	250,903	7.68%	17,903	
101	Transfer to Reserve	0	0	0	14,248	#DIV/0!	14,248	
102	4 Expense Total	265,061	267,450	127,346	277,939	3.92%	10,489	
103	0445 - Protective ins & control - BD Total	31,751	43,915	-78,511	0	-100.00%	-43,915	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
104 0460 - Provincial offences							
105 3 Revenue							
106 Sch10 - Other fines	-159,456	-146,500	-64,344	-128,688	-12.16%	17,812	
107 Sch10 - Provincial Offences Act (POA)	-394,225	-395,000	-265,153	-530,306	34.25%	-135,306	
108 Sch12 - Other Municipalities	-40,108	0	0	0	#DIV/0!	0	
109 Sch12 - User Fees and Service Charges	-15	0	0	0	#DIV/0!	0	
110 Transfer From Reserves	-15,000	-15,000	0	0	-100.00%	15,000	
111 3 Revenue Total	-608,804	-556,500	-329,497	-658,994	18.42%	-102,494	
112 4 Expense							
113 Sch40 - Contracted Services	191,866	190,920	53,721	168,273	-11.86%	-22,647	
114 Sch40 - External Transfers	144,950	119,500	43,752	166,724	39.52%	47,224	
115 Sch40 - Materials	3,603	6,200	1,163	2,326	-62.48%	-3,874	
116 Sch40 - Rents and Financial Expenses	37,687	36,980	8,948	25,496	-31.05%	-11,484	
117 Sch40 - Salaries, Wages and Employee Benefits	202,507	217,720	110,818	230,160	5.71%	12,440	
118 4 Expense Total	580,613	571,320	218,402	592,980	3.79%	21,660	
119 0460 - Provincial offences Total	-28,191	14,820	-111,095	-66,014	-545.44%	-80,834	Despite provincial trends that POA are becoming burdensome for Municipalities it appreas this year we are headed to surplus.

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
120 0600 - Transportation							
121 3 Revenue							
122 Sch10 - Gain Loss on sale of land and TCA	-4,379	0	0	0	#DIV/0!	0	
123 Sch10 - Rents, Concessions and franchises	-961	0	0	0	#DIV/0!	0	
124 Sch12 - Ontario Conditional Grants	-5,062	-8,000	0	-4,637	-42.04%	3,363	
125 Sch12 - User Fees and Service Charges	-6,747	-4,080	-1,722	-3,444	-15.59%	636	
126 3 Revenue Total	-17,149	-12,080	-1,722	-8,081	-33.11%	3,999	
127 4 Expense							
128 Sch10 - Gain Loss on sale of land and TCA	60,297	0	1,275	2,550	#DIV/0!	2,550	
							Saving found due to 2025 grant announcement where maintenance can be postponed until the rehabilitation.
129 Sch40 - Contracted Services	159,255	193,428	50,058	131,154	-32.19%	-62,274	
130 Sch40 - Materials	683,931	711,793	300,329	661,106	-7.12%	-50,687	
131 Sch40 - Rents and Financial Expenses	6,048	1,000	661	1,322	32.20%	322	
132 Sch40 - Salaries, Wages and Employee Benefits	1,552,782	1,626,909	819,716	1,694,293	4.14%	67,384	
133 Transfer to Reserve	0	0	0	0	#DIV/0!	0	
134 4 Expense Total	2,462,313	2,533,130	1,172,039	2,490,425	-1.69%	-42,705	
135 0600 - Transportation Total	2,445,164	2,521,050	1,170,317	2,482,344	-1.54%	-38,706	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
136 0800 - Water and Sewer (W&S)							
137 3 Revenue							
138 Sch12 - User Fees and Service Charges	-2,784,924	-2,913,000	-1,340,424	-2,883,859	-1.00%	29,141	
139 Transfer From Reserves	-139,273	-394,349	0	-394,349	0.00%	0	
140 3 Revenue Total	-2,924,197	-3,307,349	-1,340,424	-3,278,208	-0.88%	29,141	
141 4 Expense							
142 Sch10 - Gain Loss on sale of land and TCA	18,244	0	0	0	#DIV/0!	0	
143 Sch40 - Contracted Services	847,915	1,231,280	500,528	1,067,612	-13.29%	-163,668	Future Capital Work budgeted.
144 Sch40 - Materials	552,840	638,665	123,360	684,125	7.12%	45,460	Hydro costs are forecasted to be higher than anticipated.
145 Sch40 - Rents and Financial Expenses	131,776	111,640	0	114,000	2.11%	2,360	
146 Sch40 - Salaries, Wages and Employee Benefits	257,189	318,701	141,512	293,910	-7.78%	-24,791	
147 Transfer to Reserve	0	0	0	111,499	#DIV/0!	111,499	Additional Capital Transfers
148 T - Long term dept repayment	204,312	250,663	71,144	250,663	0.00%	0	
149 4 Expense Total	2,012,276	2,550,949	836,544	2,521,808	-1.14%	-29,141	
150 0800 - Water and Sewer (W&S) Total	-911,921	-756,400	-503,880	-756,400	0.00%	0	
151 0840 - Collection & disposal							
152 3 Revenue							
153 Sch12 - Canada Conditional Grants	0	-154,240	-107,968	-78,478	-49.12%	75,762	
154 Sch12 - Ontario Conditional Grants	0	-23,885	0	-23,885	0.00%	0	
155 Sch12 - User Fees and Service Charges	-104,958	-89,260	-3,484	-75,752	-15.13%	13,508	
156 Transfer From Reserves	0	-41,958	0	0	-100.00%	41,958	
157 3 Revenue Total	-104,958	-309,343	-111,452	-178,115	-42.42%	131,228	
158 4 Expense							
159 Sch40 - Contracted Services	733,864	885,248	335,998	763,628	-13.74%	-121,620	
160 Sch40 - Materials	36,671	29,630	13,719	14,423	-51.32%	-15,207	
161 Sch40 - Salaries, Wages and Employee Benefits	54,165	94,275	25,043	108,137	14.70%	13,862	
162 4 Expense Total	824,700	1,009,153	374,760	886,189	-12.18%	-122,964	
163 0840 - Collection & disposal Total	719,742	699,810	263,308	708,073	1.18%	8,263	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
164 1010 - Health services							
165 3 Revenue							
166 Sch12 - User Fees and Service Charges	-16,767	-23,530	-12,317	-24,634	4.69%	-1,104	
167 3 Revenue Total	-16,767	-23,530	-12,317	-24,634	4.69%	-1,104	
168 4 Expense							
169 Sch40 - Contracted Services	2,108	2,692	635	1,270	-52.82%	-1,422	
170 Sch40 - External Transfers	1,072,411	1,123,042	551,521	1,123,042	0.00%	0	
171 Sch40 - Materials	1,914	4,656	382	919	-80.26%	-3,737	
172 Sch40 - Salaries, Wages and Employee Benefits	27,770	33,670	36,710	76,244	126.44%	42,574	
173 4 Expense Total	1,104,203	1,164,060	589,248	1,201,475	3.21%	37,415	
174 1010 - Health services Total	1,087,436	1,140,530	576,931	1,176,841	3.18%	36,311	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
175 1210 - Social services							
176 3 Revenue							
177 Sch10 - Donations	0	0	0	0	#DIV/0!	0	
178 Sch12 - Ontario Conditional Grants	0	-70,000	0	-70,000	0.00%	0	
179 Sch12 - Other Municipalities	0	-30,939	0	-30,939	0.00%	0	
180 Sch12 - User Fees and Service Charges	-8,840	-20,071	-4,168	-18,407	-8.29%	1,664	
181 Transfer From Reserves	0	0	0	0	#DIV/0!	0	
182 3 Revenue Total	-8,840	-121,010	-4,168	-119,346	-1.38%	1,664	
183 4 Expense							
184 Sch40 - Contracted Services	11,472	46,029	35,169	49,063	6.59%	3,034	
185 Sch40 - External Transfers	439,219	452,577	225,289	452,578	0.00%	1	
186 Sch40 - Materials	5,009	19,670	4,285	19,070	-3.05%	-600	
187 Sch40 - Salaries, Wages and Employee Benefits	45,254	85,220	26,642	93,965	10.26%	8,745	
188 4 Expense Total	500,954	603,496	291,385	614,676	1.85%	11,180	
189 1210 - Social services Total	492,114	482,486	287,217	495,330	2.66%	12,844	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
190 1600 - Recreation							
191 3 Revenue							
192 Sch10 - Donations	0	0	-4,352	-4,352	#DIV/0!	-4,352	
193 Sch10 - Rents, Concessions and franchises	-3,243	-2,000	-1,710	-3,420	71.00%	-1,420	
194 Sch12 - Canada Conditional Grants	0	0	-1,062	-1,062	#DIV/0!	-1,062	
195 Sch12 - User Fees and Service Charges	-480,451	-434,100	-315,294	-556,769	28.26%	-122,669	
196 Transfer From Reserves	0	-9,000	0	-9,000	0.00%	0	
197 3 Revenue Total	-483,694	-445,100	-322,418	-574,603	29.10%	-129,503	Revenues are higher than anticipated
198 4 Expense							
199 Sch40 - Contracted Services	189,014	233,970	68,537	218,799	-6.48%	-15,171	
200 Sch40 - External Transfers	0	0	500	1,000	#DIV/0!	1,000	
201 Sch40 - Materials	418,615	429,135	199,299	443,927	3.45%	14,792	
202 Sch40 - Rents and Financial Expenses	20,611	17,494	11,513	26,621	52.17%	9,127	
203 Sch40 - Salaries, Wages and Employee Benefits	1,057,672	1,215,357	611,180	1,269,374	4.44%	54,017	
204 4 Expense Total	1,685,912	1,895,956	891,029	1,959,721	3.36%	63,765	
205 1600 - Recreation Total	1,202,218	1,450,856	568,611	1,385,118	-4.53%	-65,738	Net increase in revenues higher than anticipated.
206 1610 - Beautification							
207 4 Expense							
208 Sch40 - Contracted Services	2,456	5,000	0	0	-100.00%	-5,000	
209 Sch40 - Materials	6,941	7,375	5,322	7,296	-1.07%	-79	
210 Sch40 - Salaries, Wages and Employee Benefits	29,722	30,300	10,810	22,452	-25.90%	-7,848	
211 4 Expense Total	39,119	42,675	16,132	29,748	-30.29%	-12,927	
212 1610 - Beautification Total	39,119	42,675	16,132	29,748	-30.29%	-12,927	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
213 1640 - Library							
214 3 Revenue							
215 Sch10 - Donations	-1,287	-1,530	-324	-648	-57.65%	882	
216 Sch10 - Other fines	-1,079	-1,020	-304	-608	-40.39%	412	
217 Sch12 - Canada Conditional Grants	0	-1,561	0	-1,561	0.00%	0	
218 Sch12 - Ontario Conditional Grants	-15,222	-11,410	0	-11,410	0.00%	0	
219 Sch12 - Ontario Grants - Tangible Capital Assets	-19,455	-19,455	0	-19,455	0.00%	0	
220 Sch12 - Other Municipalities	-3,573	-3,573	-497	-3,573	0.00%	0	
221 Sch12 - User Fees and Service Charges	-7,029	-5,355	-3,628	-7,256	35.50%	-1,901	
222 Transfer From Reserves	0	0	0	0	#DIV/0!	0	
223 3 Revenue Total	-47,645	-43,904	-4,753	-44,511	1.38%	-607	
224 4 Expense							
225 Sch40 - Contracted Services	19,456	18,604	11,026	22,052	18.53%	3,448	
226 Sch40 - Materials	53,813	73,162	34,014	72,521	-0.88%	-641	
227 Sch40 - Rents and Financial Expenses	205	102	118	236	131.37%	134	
228 Sch40 - Salaries, Wages and Employee Benefits	318,490	335,827	168,775	335,040	-0.23%	-787	
229 Transfer to Reserve	5,000	5,000	0	5,000	0.00%	0	
230 4 Expense Total	396,964	432,695	213,933	434,849	0.50%	2,154	
231 1640 - Library Total	349,319	388,791	209,180	390,338	0.40%	1,547	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
232 1650 - Cultural activities							
233 3 Revenue							
234 Sch10 - Donations	0	0	0	0	#DIV/0!	0	
235 Sch12 - User Fees and Service Charges	-351	-200	0	0	-100.00%	200	
236 3 Revenue Total	-351	-200	0	0	-100.00%	200	
237 4 Expense							
238 Sch40 - Contracted Services	15,082	15,714	5,561	18,278	16.32%	2,564	
239 Sch40 - External Transfers	8,000	8,000	0	8,000	0.00%	0	
240 Sch40 - Materials	5,617	9,100	3,013	9,652	6.07%	552	
241 4 Expense Total	28,699	32,814	8,574	35,930	9.50%	3,116	
242 1650 - Cultural activities Total	28,348	32,614	8,574	35,930	10.17%	3,316	

Row Labels	2023 Actuals	2024 Budget	Forecast to		% Change Forecast over budget	\$Change budget to forecast	Comments
			2024 Actuals to June 30/24	end of year (2024)			
243 1810 - Planning & development							
244 3 Revenue							
245 Sch12 - User Fees and Service Charges	-20,461	-18,923	-6,034	-12,068	-36.23%	6,855	
246 Transfer From Reserves	0	0	0	0	#DIV/0!	0	
247 3 Revenue Total	-20,461	-18,923	-6,034	-12,068	-36.23%	6,855	
248 4 Expense							
249 Sch40 - Contracted Services	48,656	58,000	14,068	50,618	-12.73%	-7,382	
250 Sch40 - Salaries, Wages and Employee Benefits	0	0	0	500	#DIV/0!	500	
251 Transfer to Reserve	0	0	0	500	#DIV/0!	500	
252 4 Expense Total	48,656	58,000	14,068	51,618	-11.00%	-6,382	
253 1810 - Planning & development Total	28,195	39,077	8,034	39,550	1.21%	473	
254 1825 - Economic development							
255 3 Revenue							
256 Sch10 - Rents, Concessions and franchises	-11,582	0	0	-6,120	#DIV/0!	-6,120	
257 Sch12 - Canada Conditional Grants	-91,225	-100,000	-14,415	-91,225	-8.78%	8,775	
258 Sch12 - User Fees and Service Charges	-8,577	-7,160	-2,085	-4,170	-41.76%	2,990	
259 3 Revenue Total	-111,384	-107,160	-16,500	-101,515	-5.27%	5,645	
260 4 Expense							
261 Sch40 - Contracted Services	54,694	59,700	9,072	188,644	215.99%	128,944	Amount overage is our 2024 contribution to Community Improvement Plan - tax relief grant.
262 Sch40 - Materials	3,550	4,000	1,448	2,896	-27.60%	-1,104	
263 Sch40 - Rents and Financial Expenses	7,731	0	20	8,170	#DIV/0!	8,170	
264 Sch40 - Salaries, Wages and Employee Benefits	100,037	95,000	50,129	104,114	9.59%	9,114	
265 4 Expense Total	166,012	158,700	60,669	303,824	91.45%	145,124	
266 1825 - Economic development Total	54,628	51,540	44,169	202,309	292.53%	150,769	